Humanizing Science to Build Trust and Advance Innovation

Dr. Eric S. Sachs Monsanto Company

Gaining Societal Acceptance of Biotechnology: The Case for Societal engagement









Setting the stage...

We've arranged a global civilization in which most crucial elements profoundly depend on science and technology. We have also arranged things so that almost no one understands science and technology. This is a prescription for disaster. We might get away with it for a while, but sooner or later this combustible mixture of ignorance and power is going to blow up in our faces.

Carl Sagan 1995
The Demon-Haunted World: Science as a Candle in the Dark

The Buzz...

Beware GMOs; they set you up for Cancer

'GMOs... Savior Seeds?' – episode of VICE on HBO

From breast milk to breakfast cereal, tests increase for Roundup ...

New Study Links Roundup to Diabetes, Autism, Infertility

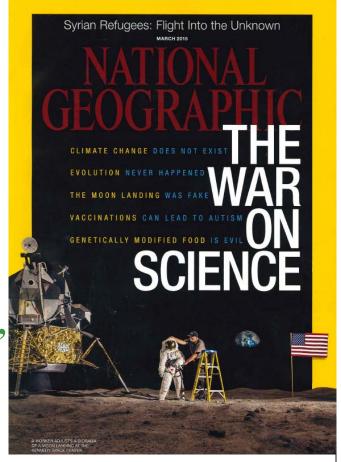
How GMO Foods Feed Junk Food Profits - Not The World

Leading to obesity, diabetes, and more

Chipotle to Stop Using Genetically Altered Ingredients

MIT Researcher States that Half of All Children May be Autistic by 2025 MSNBC International

USDA SUED FOR VIOLATING FOIA, DENYING AMERICANS THE RIGHT TO KNOW THE HARMFUL EFFECTS OF GMOS



Science and public are at odds...

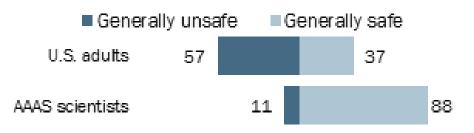
"...intuitions and emotions make the mind highly susceptible to particular negative representations of GMOs."

Blancke et al. 2015

PEW Institute Research Center (2015)

Eating Genetically Modified Foods

% of each group saying it is generally safe or unsafe to eat genetically modified foods



Survey of U.S. adults Aug. 15-25, 2014. Q38. AAAS scientists survey Sept. 11 - Oct. 13, 2014. Q28 Those saying don't know or giving no answer are not shown

PEW RESEARCH CENTER

We can communicate better...

Key questions...

- Why are people concerned about GMOs when there is a great deal of evidence validating benefits and safety?
- Why do some people believe GMOs may be unsafe and harmful to the environment?
- What drives human behavior and biases –our own included?
- What do we need to do to reach audiences in meaningful ways?

The bottom line...

Our communication can't only be about science and facts; we need to be human too.

Persistent misinformation can have serious societal consequences...

"It is a truism that a functioning democracy relies on an educated and well-informed populace.

The processes by which people form their opinions and beliefs are therefore of obvious public interest, particularly if major streams of beliefs persist that are in opposition to established facts.

If a majority believes in something that is factually incorrect, the misinformation may form the basis for political and societal decisions that run counter to a society's best interest; if individuals are misinformed, they may likewise make decisions for themselves and their families that are not in their best interest and can have serious consequences."

Source: Misinformation and Its Correction: Continued Influence and Successful Debiasing. Lewandowski et al. (2012)

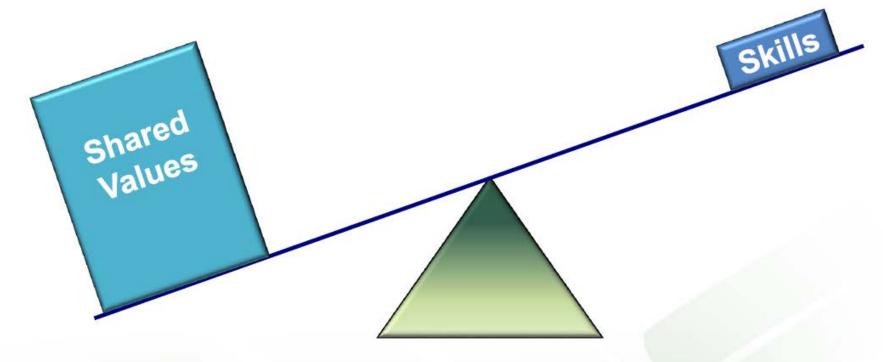
The costs of our beliefs and behaviors

- Beliefs are "held strongly with forceful and infectious conviction"
 Lewandowsky et al. 2012
- The risk response: perceptions of risk are more about feelings and instincts
 Ropeik 2014; Kahneman 2012

"Sometimes the fear can become pathogenic, instigating bad public policy, with negative effects for everyone."

McHughen and Wager 2010

Our communication can't only be about science and facts; we need to be human too



Shared values are 3-5X more important in building trust than demonstrating competence



Trust research was published in December, 2009 - Journal of Rural Sociology

Consumers have a direct impact on private sector ability to operate

"No longer is it sufficient to rely solely on science or to attack our attackers as a means of protecting self-interest. Today's consumer environment requires new ways of engaging the public and new methods of communicating if we want to build trust, earn and maintain social license, and protect our freedom to operate."

- The Center for Food Integrity

A NEW CONVERSATION ABOUT FOOD

A **NEW AND INNOVATIVE** APPROACH WHERE...



BUILDS SHARED BELIEF AMONG...



...THAT TODAY'S FOOD SYSTEM IS **CONSISTENT**WITH THEIR **VALUES** AND WORTHY OF THEIR **TRUST**.

Monsanto's approach has changed...





FOCUSED ON BUSINESS PARTNERS, CUSTOMERS, EMPLOYEES, SHAREHOLDERS

LET THE SCIENCE SPEAK FOR ITSELF

ENGAGED ONLY AS NEEDED

CONTINUED FOCUS ON CUSTOMERS,
EMPLOYEES AND SHAREHOLDERS WITH MORE
FOCUS ON CONSUMERS

FOCUS ON FINDING SHARED VALUES, STORY TELLING AND CONVERSATION

ENGAGING IN NEW VENUES WITH NEW AUDIENCES TALKING ABOUT SUSTAINABILITY, COLLABORATION, FOOD AND SAFETY

We are talking about dialogue...



Featuring fresh takes and real-time analysis from HuffPost's signature lineup of contributors HOT ON THE BLOG

Benjamin Todd J Gordon Brown



Posted: 12/30/2013 1:41 pm

Executive Vice President and Chief Technology Officer, Monsanto GET UPDATES FROM DR. ROBERT T. FRALEY





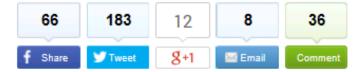




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The Future of Agriculture Requires Dialogue

Read more > Food For Thought, Genetically Modified Food, Genetically Modified Organisms, GMO, GMO, monsanto, Green News



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It's a great honor to have shared in the World Food Prize this year with two of my longtime friends, Dr. Marc Van Montagu, of Belgium, and Dr. Mary-Dell Chilton, of the United States. But it will be a far more important honor if the decision to honor the three of us helps reset the discussion around innovation in agriculture.

We are engaging the critics...

Does a popular herbicide cause cancer?



We are showing who we are...

Research

intelligence²

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GENETICALLY MODIFY FOOD

Next Debate

DEBATE DETAILS THE PANEL RESULTS THE RESEARCH



Genetically modified (GM) foods have been around for decades. Created by modifying the DNA of one organism through the introduction of genes from another, they are developed for a number of different reasons-to fight disease, enhance flavor,



Robert Fraley Executive VP & Chief Technology Officer, Monsanto



Allson Van Eenennaam Genomics and Biotechnology Researcher, UC Davis



AGAINST Charles Benbrook Research Professor. Center for Sustaining Agriculture and Natural Resources



Margaret Mellon Science Policy Consultant & Fmr. Senior Scientist, Union of Concerned Scientists





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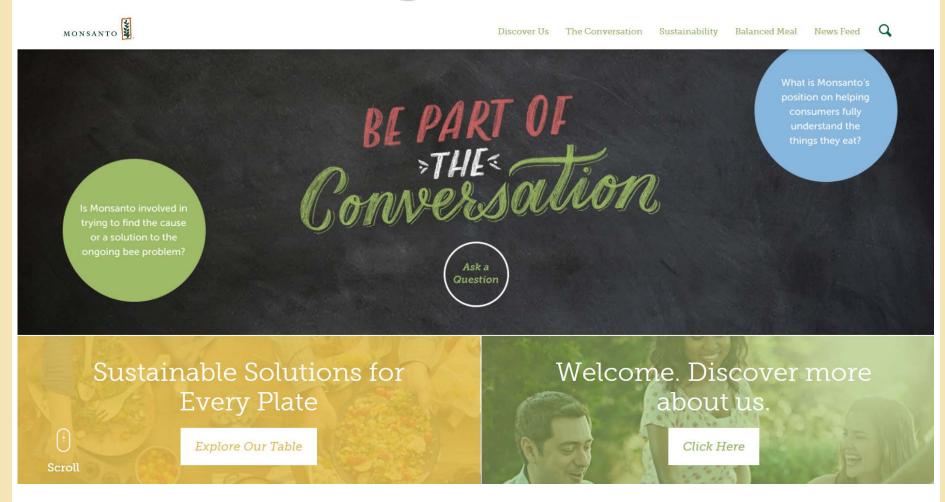
We are making new allies...

Bill Nye visits Monsanto and changes his mind on GMOs



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We are reaching out to consumers...





Eric Sachs @ericsachsPhD · Oct 2

Why does Monsanto work with academics? monsantoblog.com/2015/10/02/why... career path is a personal decision.

And We're Tweeting...



Eric Sachs @ericsachsPhD · Oct 19

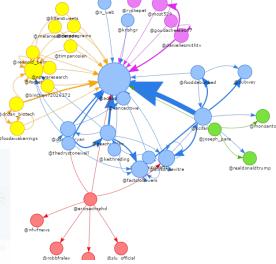
Coordination between public and private sectors is essential to the maturation of new ideas. shar.es/1uZva3 @sharethis @ScienceAlly



Eric Sachs @ericsachsPhD · Nov 12

What is the cost? "science be damned, the economy be damned, other benefits be damned." bit.ly/1NtjPFw





The Brave New World of Science Communication



When Science and Citizens Connect: Public Engagement on Genetically Modified Organisms

A Workshop of the Roundtable on Public Interfaces of the Life Sciences
January 15-16, 2015
National Academy of Sciences
2101 Constitution Avenue, NW, Room 120, Washington, DC

Key Points

- 1. People do not listen to scientists naturally
- 2. The public trusts scientists
- 3. Explaining science better is not the answer
- 4. More information does not lead to agreement
- 5. Need to simplify messages
- 6. Decisions are not always based on critical thinking; people take cognitive 'short cuts' (motivated reasoning)
- 7. People seek out people that think like them
- 8. People look for information that supports their beliefs (conformation bias)
- Personal values and contexts matter and they vary around the world



Key Points

- 10. People frame everything
- 11. GMOs have been framed negatively and many persons have not engaged
- 12. Pure scientists don't exist and science arbiters essentially are issue advocates
- 13. "We have met the enemy and he is us¹". We are members of society and we need to be aware that we are just like everyone else.
- 14. If you swim, you are going to get wet
- 15. Find the smartest person that disagrees with you and talk to them

Questions?

